



## Enabling American Rail Growth



Operating in 19 U.S. states as one of the largest railroads in the country, with reach across the entire lower 48 through shortline and class I interline connections, CPKC's extensive network spans the central United States. It stretches from North Dakota through the Upper Midwest and south to the Gulf Coast in Louisiana and Texas, along with operations in the Northeast from New York to Maine. At 8,800 miles, our U.S. network represents nearly 40 percent of our three-nation North American railroad.

About one third of CPKC's employees live and work in the United States, serving thousands of businesses in the agriculture, automotive, steel, energy chemical and consumer markets across America.

Our roots stretch back to the founding age of American railroading with the Delaware & Hudson and the expansion age of American railroading in the late 19th Century with Arthur E. Stilwell's founding in 1887 of the Kansas City Suburban Belt Railway. Today, over 140 years later, through strategic collaborations, investment in American rail infrastructure, economic development and engagement with the communities we serve, CPKC is helping to drive growth, enhance connectivity and build a stronger, more resilient future for America.

### KEY FACTS AND FIGURES

**6,000**  
total U.S.  
employment

**4,400**  
unionized  
employees  
in the U.S.

**8,800**  
miles in  
**19**  
U.S. states

**Nearly 40%**  
of business is  
U.S. domestic  
or for export  
(by revenue)

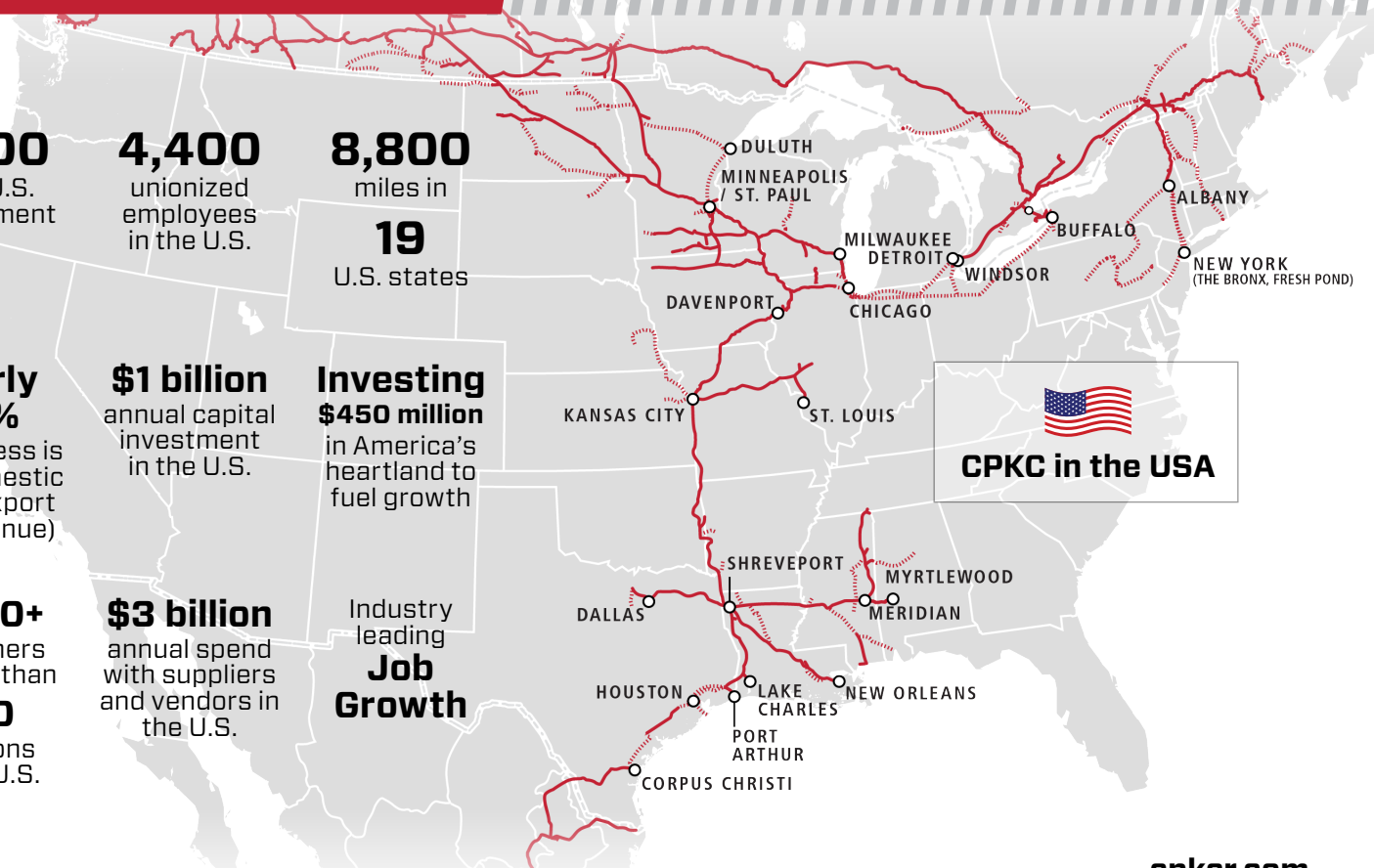
**\$1 billion**  
annual capital  
investment  
in the U.S.

**Investing \$450 million**  
in America's  
heartland to  
fuel growth

**2,000+**  
customers  
at more than  
**750**  
locations  
in the U.S.

**\$3 billion**  
annual spend  
with suppliers  
and vendors in  
the U.S.

Industry  
leading  
**Job  
Growth**



## Investing in America

### T4 Wabtec Evolution Series diesel-electric locomotives

Our purchase of new Tier 4 locomotives is a more than \$650 million investment in American manufacturing. In May 2025, CPKC took delivery of its first brand-new Tier 4 ET44AC locomotives from Wabtec's plant in Fort Worth, Texas. This initiative is a multi-year program that will deliver 100 new Tier 4 locomotives in 2025 with an additional 70 locomotives in 2026.

### Rail network capacity

We're investing more than \$450 million to increase capacity in an underutilized north-south rail corridor through the heart of America. Through new and extended siding, double track, Centralized Traffic Control and other infrastructure investments, CPKC is increasing the safety and efficiency of the U.S. rail network.

### Expanding American trade corridors

CPKC is building infrastructure to support future trade growth by twinning the Patrick J. Ottensmeyer International Rail Bridge at Laredo, Texas. This \$100 million investment opened in 2025 boosting capacity for American exports to Mexico.



## Growing in America

### Creating new supply chains

CPKC and Americold have established a strategic collaboration to optimize temperature-controlled logistics across North America by co-locating on our rail network. The first cold storage hub opened in Kansas City in 2025.

## Making a difference in America

### Holiday train

In 2023, the Holiday Train program added its first-ever stops in Missouri, Oklahoma, Arkansas, Texas and Louisiana and this year will add even more in the southern U.S. By reaching more communities, we're building on a decades-old legacy raising millions of dollars and collections hundreds of thousands of pounds of food in U.S. communities to help fight food insecurity by supporting local food banks.

## Building for the future

We're reconfiguring our Bensenville Yard in suburban Chicago at the heart of the U.S. network through a \$100 million investment to transform and expand the yard's capacity to serve the freight needs of the future.

## Investing in our facilities

On day one of CPKC, we got to work on a new state-of-the-art network operations center in Kansas City, Mo. In 2024 we opened the approximately \$40 million facility that today provides a world-class space to develop people, foster growth and promote success.



## Leading in safety and technology

We invested millions across the United States on cutting edge rail safety technology. Through wayside detectors and rolling stock sensors, we gather extensive data on locomotives, railcars and track infrastructure to analyze, anticipate and address potential issues before they happen.

## Forming new partnerships

CPKC and CSX have established a direct Class 1 interchange that connects customers in Mexico, Texas and the U.S. Southeast. Through collaboration, we've upgraded track, introduced new service products to create competition and serve growing industry.

## CPKC stadium

Located near downtown Kansas City, Mo., CPKC Stadium is a seven-acre site at the east end of Berkley Riverfront Park. The 11,500-seat stadium opened on March 16, 2024 with the Kansas City Current's home opener. We're proud to sponsor the first stadium in the world purpose-built for a professional women's sports team.